

# He Mahere Rautaki Strategic Plan 2025 - 2035



*Rangitāne are the abi kā, the eternal flame. An unbroken chain of warmth. Our future burns bright, our fires alive in the whenua, in our people, in our beloved stories. As long as stars shine above, and waters flow below, the fires of Rangitāne will burn.*



 **Rangitāne o Wairau**

*The home fires call you home.  
They show us the way.  
They will forever live here.*

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# Te Whakakitenga

## *Vision*

He waka uruuru moana, he waka  
uruuru whenua, he waka uruuru kapua.

*A canoe that braves the vast oceans,  
seeking endless opportunities, whose  
vision is limitless.*

This vision captures the sentiments of the Hui ā-Iwi as well as the AGM where attendees were given the opportunity to share their vision for the future of the Iwi. Key aspects of the kōrero are reflected on the opposite page.

*Mokopuna  
decisions*

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*Building resilience  
to change*

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*Iwi  
innovation*

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*Forward  
planning*

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*Cultural  
wealth*

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*Protected  
iwi assets*

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*Economically  
secure*

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*Papakāinga*

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*Te reo  
Māori*

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*Kōrero  
tuku ibo*

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*Mana  
motubake*

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*Sustainability*

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*Strong  
Rangitānetanga*

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# Ngā Uara *Values*



## *Manaakitanga*

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Kia tangata marae,  
kia manaaki tētahi  
i tētahi.

Upholding mana with  
hospitality, generosity  
and service.

## *Kotahitanga*

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Kia renarena te  
taukaea tangata,  
tātau, tātau!

Valuing our relationships  
and ensuring a shared  
sense of belonging.



### *Kaitiakitanga*

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Tiakina ā tātau  
taonga kei ngaro.

Embracing our  
responsibility to  
protect, preserve and  
enhance our taonga.

### *Rangatiratanga*

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Kia pono, kia  
ngākau māhaki,  
kia mana-ā-kī.

Leading with honour,  
humility and integrity.

### *Whanaungatanga*

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Kia mahi tahi, kia  
kuanuanu tētahi  
ki tētahi.

Working together,  
respectfully, as one.

# Ngā Whāinga

## *Objectives*

### *Mana Motuhake*

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#### Mana mau, mana tū!

##### Rights upheld, rights entrenched!

- Strengthen partnerships with the Crown, local government, and key institutions and partner agencies to uphold the aspirations, rights and obligations of Rangitāne o Wairau
- Champion kotahitanga and collective advocacy alongside Te Tauihu and Te Waipounamu iwi, and through forums like the National Iwi Chairs Forum
- Build awareness and understanding of our rights and responsibilities through strategic communication, education and leadership

## *Mana Taiao*

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Toitū te taiao ki tua o ake tonu atu.

Ensuring the integrity and sustainability of our environment.

- Exercise kaitiakitanga by protecting and restoring significant sites such as Te Pokohiwi-o-Kupe, Wairau Lagoons, and the Marlborough Sounds
- Uphold the mana of the taiao by embedding mātauranga Māori, kōrero tuku iho and intergenerational knowledge in our environmental leadership
- Safeguard our customary rights, advocate for climate resilience, and foster sustainable practices across our takiwā

## *Mana Tangata*

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Tangata ora, mana tangata.

The health and wellbeing of our people is paramount.

- Support the wellbeing of uri through access to education, hauora, and hākinakina, empowering them to thrive across generations
- Invest in our people through grants, scholarships and targeted support that enables participation in learning, sport, and culture
- Provide opportunities for whānau to connect, contribute and engage — including ahi kaa, ahi teretere and ahi mātao

## *Mana Ahurea*

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### Taku Rangitānetanga, taku mana, taku oranga!

Our Rangitāne identity is our pride and livelihood.

- Promote cultural revitalisation through te reo Māori, kapa haka, toi Māori and access to wānanga for all uri
- Protect and share our pūrākau, hītori, whakapapa and kōrero tuku iho to strengthen cultural identity
- Advance the development of a Whare Taonga and marae-based learning spaces that reflect our history and provide places for cultural transmission and connection

## *Mana Tahua*

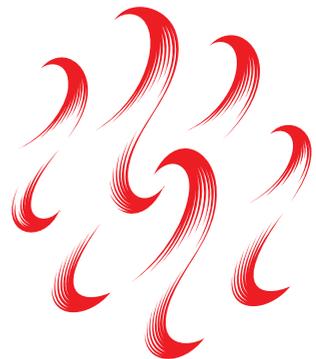
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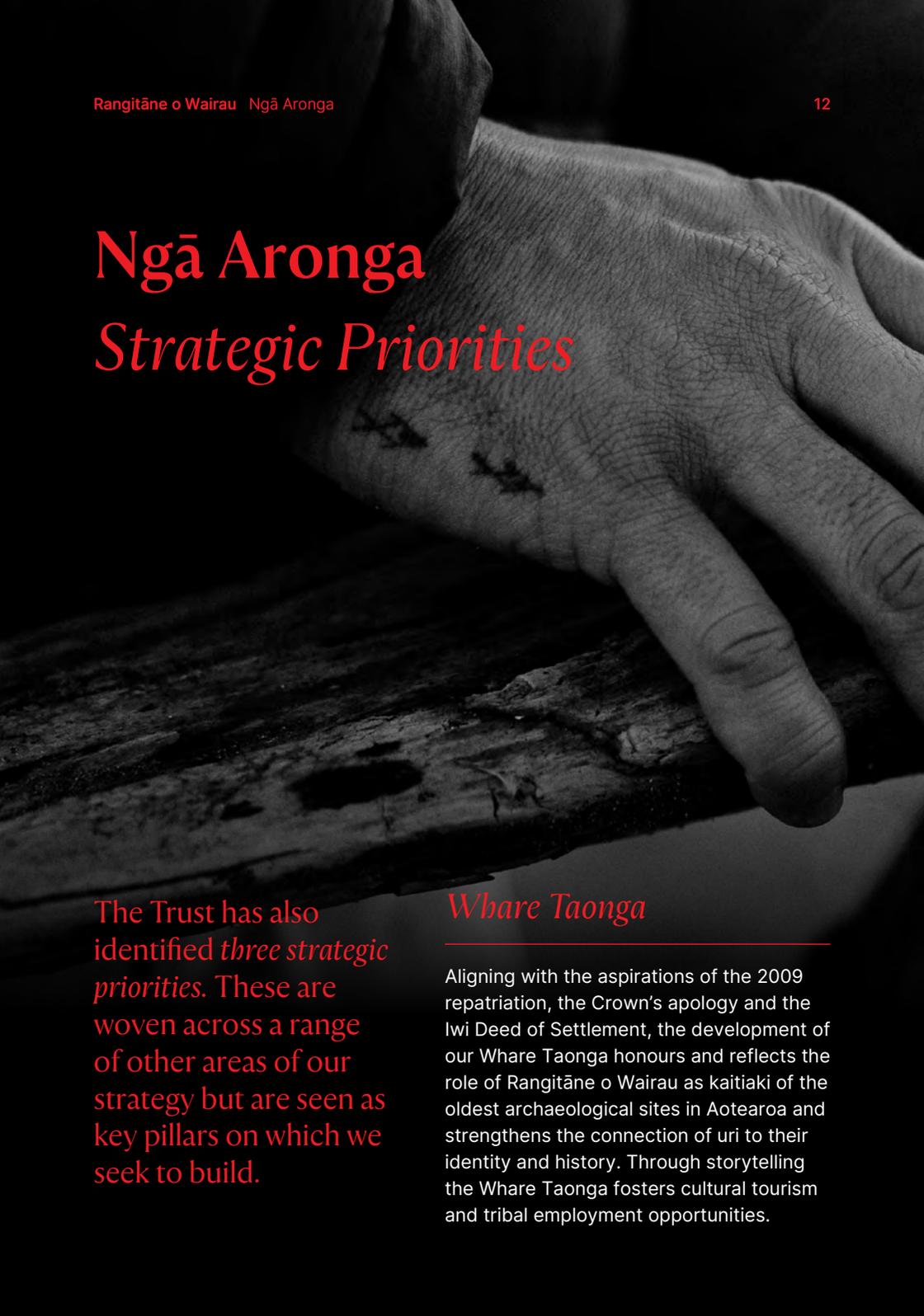
### Whakatupu tahua, whakatupu mana.

Growing sustainable wealth, status and influence.

- Grow and diversify our commercial and investment portfolio, including sustainable aquaculture local property (including housing) and long-term investments, to support iwi prosperity and independence
- Create employment, business and wealth-building opportunities for Rangitāne uri
- Form strategic partnerships and joint ventures that align with Rangitāne values and aspirations

*With the ahi kā woven into our identity, we move forward as one, united in our strength as an iwi. We nurture our people, care for our whenua, and guide the next generation, carrying the wisdom of our past and the promise of our future, keeping the fire burning as a living symbol of who we are and who we are becoming as Rangitāne o Wairau.*





# Ngā Aronga *Strategic Priorities*

The Trust has also identified *three strategic priorities*. These are woven across a range of other areas of our strategy but are seen as key pillars on which we seek to build.

## *Whare Taonga*

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Aligning with the aspirations of the 2009 repatriation, the Crown's apology and the Iwi Deed of Settlement, the development of our Whare Taonga honours and reflects the role of Rangitāne o Wairau as kaitiaki of the oldest archaeological sites in Aotearoa and strengthens the connection of uri to their identity and history. Through storytelling the Whare Taonga fosters cultural tourism and tribal employment opportunities.



## *Te Taiao*

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Rangitāne o Wairau continues to uphold the mana of the taiao through active kaitiakitanga, advocacy and leadership, bringing together mātauranga Māori, kōrero tuku iho and intergenerational knowledge to protect and sustain the taiao for future generations. Our kaitiakitanga is prominent across our rohe and extends to the Wairau Lagoon and Te Pokohiwi o Kupe in particular.

## *Education*

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Uri have access to learning pathways designed 'by Rangitāne, for Rangitāne, as Rangitāne.' These align with Tangata Rau, Reo Kotahi and Ara Rau Wawata Kotahi, fostering learning, cultural confidence, and the ability to contribute meaningfully to whānau, hapū, and iwi development—empowering uri wherever they live.

# Overview of Strategic Plan 2025 – 2035

## *Ngā Uara | Values*

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### **Manaakitanga**

Kia tangata marae, kia manaaki tētahi i tētahi.

Upholding mana with hospitality, generosity and service.

### **Kotahitanga**

Kia renarena te taukaea tangata, tātau, tātau!

Valuing our relationships and ensuring a shared sense of belonging.

## *Ngā Whāinga | Objectives*

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### **Mana Motuhake**

Mana mau, mana tū!

Rights upheld, rights entrenched!

### **Mana Tangata**

Tangata ora, mana tangata.

The health and wellbeing of our people is paramount.

## *Ngā Aronga | Strategic Priorities*

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### **Whare Taonga**

Aligning with the aspirations of the 2009 repatriation, the Crown's apology and the Iwi Deed of Settlement, the development of our Whare Taonga honours and reflects the role of Rangitāne o Wairau as kaitiaki of the oldest archaeological sites in Aotearoa and strengthens the connection of uri to their identity and history. Through storytelling the Whare Taonga fosters cultural tourism and tribal employment opportunities.



## Te Whakakitenga | Vision

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He waka uruuru moana, he waka uruuru whenua, he waka uruuru kapua.

*A canoe that braves the vast oceans, seeking endless opportunities, whose vision is limitless.*

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### Rangiratanga

Kia pono, kia ngākau māhaki, kia mana-ā-kī.

Leading with honour, humility and integrity.

### Kaitiakitanga

Tiakina ā tātau taonga kei ngaro.

Embracing our responsibility to protect, preserve and enhance our taonga.

### Whanaungatanga

Kia mahi tahi, kia kauanuanu tētahi ki tētahi.

Working together, respectfully, as one.

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### Mana Ahurea

Taku Rangitānetanga, taku mana, taku oranga!

Our Rangitāne identity is our pride and livelihood.

### Mana Taiao

Toitū te taiao ki tua o ake tonu atu.

Ensuring the integrity and sustainability of our environment.

### Mana Tahua

Whakatupu tahua, whakatupu mana.

Growing sustainable wealth, status and influence.

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### Te Taiao

Rangitāne o Wairau upholds the mana of the taiao through active kaitiakitanga and leadership, drawing on mātauranga Māori and intergenerational knowledge to protect it for future generations, particularly across our rohe, including the Wairau Lagoon and Te Pokohiwi o Kupe.

### Education

Uri can access learning pathways designed by Rangitāne, for Rangitāne, as Rangitāne. Aligned with Tangata Rau, Reo Kotahi and Ara Rau Wawata Kotahi, these pathways build cultural confidence and empower uri to contribute meaningfully to whānau, hapū and iwi, wherever they live.

*Rangitāne are the abi kā, the eternal flame.  
An unbroken chain of warmth. Our future  
burns bright, our fires alive in the whenua,  
in our people, in our beloved stories. As  
long as stars shine above, and waters flow  
below, the fires of Rangitāne will burn.*

*The home fires call you home.  
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